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As for all Presidents in ISWA, the second Presidential message is a review of the year that has been as well as a conclusion of the Presidential period. I dare say that during my two years as ISWA President, ISWA has been subject to important decisions!

In earlier Presidential periods there have been organisational changes introduced to modernise and strengthen the representation of all ISWA members. Those decisions in 2007-2008 have been complemented by the appointment of a new Managing Director and the planned relocation of the General Secretariat. These actions will have important influences on the operation of the Association. Much time and effort have been taken up at all levels within ISWA to ensure a smooth running of ISWA during this transition period. As I hand over the Presidential chain at the ISWA/WMRAS World Congress, I am happy to know that the transfer of offices is well advanced and that the Managing Director will be working out of Vienna. And most of all that we will be able to concentrate on our main objective – promote sustainable waste management worldwide!

In spite of those organisational changes, ISWA has in the last year seen its activities and involvement increase. The ISWA network is expanding and the world seems smaller! New horizons and geographical areas have opened up for ISWA members. There are many demands for cooperation, participation, and involvement of ISWA and its expertise making up the Association. Through its members and Working Groups, ISWA is doing its best to satisfy this growing demand.

ISWA’s technical, peer-reviewed journal, Waste Management & Research, also is growing in value, and importantly, there will be an increase from six to eight issues a year. A new “Online first facility” will be established where accepted manuscripts will be uploaded immediately after approval at the Waste Management & Research web site. These manuscripts will be published later on in the hard copy of Waste Management & Research.

ISWA is also active in setting its own agenda and making its voice heard. Different groups have been appointed in order to better address hot topics as EU waste legislation, Climate Changes issues as Greenhouse Gases, Clean Development Mechanism, and Waste Trafficking. The Working Groups are to different degrees involved in conferences, workshops and publications, with one overarching goal – promote sustainable waste management worldwide!

Lastly, it does not happen so often in one’s career to have the opportunity to serve as President of an Association such as ISWA. I would encourage my many friends and colleagues to continue the work and efforts in the waste management industry. And when you are able and time allows, participate in ISWA’s programmes or governance. Our members say that such participation is of good value. In my view, committing some of your time as a volunteer is a means to give back to those many gains you have received as a professional or practitioner in this field. Where your volunteer time is very limited, consider a contribution to the ISWA Development Program (IDP). Its mission is to “fund educational and training programmes in the field of waste management as well as to sustain a transfer of know how to developing countries and economies in transition”. Based on the successful use of rather limited IDP funds to date, it is clear that our ISWA community and network have a strong potential to assist and make a difference for global waste managers who are in need. I believe in these kinds of initiatives and I am happy to learn about increased donations and targeted use of the funds.

Niels Jørn Hahn
President of ISWA
Greetings members of ISWA!

This is the time of year when we look back and assess, then look ahead and step forward. Looking back, it is fair to say that a theme arose for setting directions for the Association through two significant decisions by the General Assembly. At our Annual Congress in Amsterdam, the General Assembly approved a new Strategic Growth Plan, providing conceptual goals and various tasks for the ensuing five years or so. The Strategic Growth Plan contains guidance and direction for the General Secretariat and ISWA’s membership at large.

Secondly, through governance functions while in Amsterdam and later electronically, the General Assembly approved the relocation of the General Secretariat to Vienna, Austria from its current seat in Copenhagen, Denmark. In its agreement with the City of Vienna, ISWA establishes a new base of activities for a planned 10-year period, beginning 2010. This geographic change will lead to near-term staff changes, as well as my relocation to Vienna from Washington, D.C. in August 2008. Because of the financial implications in the agreement, the Strategic Growth Plan likely will require meaningful adjustments to prepare for added revenues and services.

To be sure, these are dynamic changes within the context of our Association. The General Secretariat is focused on providing superior member services while implementing a Transition Plan for the 16-month period beginning September 2008. In a continuation from last year, two EU legislative seminars were organized and held in Brussels (January and February 2008) so as to explore the highlights and impacts of the Parliament’s proposed waste and recycling rule-making. Other examples include successful Beacon Conferences (e.g., Perugia, Italy; Buenos Aires, Argentina), technical workshop at our Annual Congress (Singapore), and various training programs, including one on Collection Practices in Uganda. Member activities in our Working Groups and the three Regional Development Networks are on the rise. Interestingly, demand for hosting future ISWA Annual Congresses has increased, which will result in revised procedures for National Members hosts.

Looking ahead, the next years should be promising for ISWA and its members. Allow me to thank you for your support of the ISWA organization, whether it is through membership at the National, Organizational, Individual, or other levels, or through our Working Groups, or as sponsors, participants at ISWA events, or through the readership of our publications. Your time, efforts, and financial support are appreciated and being put to good use. I know the ISWA Board and its officers join me in expressing this thanks and we look forward to your continued participation.

Greg Vogt
Managing Director of ISWA
ISWA Board 2008

In 2008 the Board has focused its work on the relocation of the ISWA General Secretariat from Copenhagen, Denmark to Vienna, Austria.

The Members of the Board are:

President, Niels Jørn Hahn, Renholdningselskabet af 1898, Denmark
Vice President, Atilio A. Savino, ARS, Argentina
Treasurer, Morten Sandbakken, Fjellregionen interkommunale Avfallsselskap AS, Norway
STC Chair, Jeff Cooper, Environment Agency Head Office, United Kingdom
Regional Development Network Representative, Günay Kocasoy, Turkish National Committee on Solid Wastes, Turkey
Regional Development Network Representative, Ian Coles, Urban Sustainability Strategies, Australia
Regional Development Network Representative, Alberto Bianchini, ABRELPE, Brazil
National Member Representative, Jean-Paul Leglise, SARP Industries, France
National Member Representative, David Newman, Consorzio Italiano Compostatori, Italy
Organisation Member Representative, Jørgen Haukohl, RAMBØLL, Denmark
Organisation Member Representative, Stephen Jenkinson, Greater Manchester Waste Limited, United Kingdom

Scientific and Technical Committee

The Scientific and Technical Committee (STC) of ISWA is composed of the Chairs of the 9 Working Groups (WG). The STC represents ISWA’s technical expertise. The STC meets 2-3 times a year often in connection with the Board meeting. The Chair of the STC is member of the ISWA Board.

The role for the STC is to conduct and coordinate the technical work of ISWA. The actions of the STC are based on its own objectives and annual work programme as well as the work programmes for the different Working Groups. The Working Groups are functioning differently and this difference is respected as far as possible. The input from the Working Groups is based on voluntary work from its members and ISWA recognises the efforts made by its large number of Working Group members.

The main activities of the STC in 2007 have been:
- Continue the development of a coherent ISWA Technical profile
- Establishment of a taskforce on Greenhouse Gases
- Initiate a debate on waste trafficking
The members of STC are:

Chair, Jeff Cooper, Environment Agency Head Office, United Kingdom

Vice-Chair vacant.

Biological Treatment of Waste, Enzo Favoino, Scuola Agraria del Parco di Monza, Italy

Collection & Transportation Technology, Bertus van Heugten, The Netherlands

Communication, Ana Loureiro, Valorsul SA, Portugal

Hazardous Waste, Bettina Kamuk, RAMBÖLL, Denmark

Healthcare Waste, William K. Townend, United Kingdom

Landfill, Derek Greedy, Environment and Economy Warwickshire County Council, United Kingdom

Legal Issues, Helmut Stadler, City of Salzburg, Austria

Legal Issues, EU-sub group, Suzanne Arup Veltzé, DAKOFA, Denmark

Recycling & Waste Minimization, Hermann Koller, ARA AG, Austria

Thermal Treatment, Håkan Rylander, SYSAV, Sweden

National Members of ISWA

The National Members are non-profit, waste management associations representing the waste management industry in a particular country. Generally, these associations have memberships from both the private and public sectors of employment. Based on ISWA regulations, the National Members are the only memberships allowed to vote at the General Assembly and thus, they constitute the governing body of ISWA. Through the National Members, ISWA’s network reaches out to some 25.000 to 30.000 global professionals interested in the waste management field.

Argentina, ARS, www.ars.org.ar
Australia, WMMA, www.wmma.asn.au
Austria, ISWA Austria, www.iswa.at
Brazil, ABRELPE, www.abrelpe.org.br
Canada, SWANA (CANADA), www.swana.org
Denmark, DAKOFA, www.dakofa.dk
Finland, YYL, www.ymparistoyritykset.fi
France, ASTEE, www.astee.org
Germany, VKS im VKU-Förderverein, www.vksimvku.de
Greece, Hellenic Solid Waste Management Ass. (HSWMA), www.eeda.gr
Hungary, Hungarian National Committee, www.fkf.hu
Iceland, FENUR, Iceland, www.fenur.is
Israel, Dan Region Assoc. of Towns, Sanitation & Waste Disposal, www.hiriya.co.il/hiriya
Italy, ISWA Italia, www.iswa.it
Japan, Japan Waste Management Association, www.jwma-tokyo.or.jp
Latvia, Waste Management Association of Latvia, www.lasa.lv
Norway, Avfall Norge, www.avfallnorge.no
P.R. China, China Association of Urban Environmental Sanitation, www.es-industry.com.cn
Portugal, APESB, www.apesb.org
Romania, ARS, www.salubritatea.ro
South Korea, Korea Society of Waste Management, www.kswes.or.kr/
Spain, ATEGRUS, www.ategrus.org
Sweden, Avfall Sverige, www.avfallsvirke.se
Switzerland, ISWA-Switzerland Secretariat, www.vonroll.com
The Netherlands, N.V.R.D., www.mird.nl
Turkey, Turkish National Committee on Solid Wastes
United Kingdom, CIWM, www.cwmi.co.uk
USA, SWANA (USA), www.swana.org
Incoming National Members

Incoming National Members are national associations that are in the process of establishing an organization that will fulfil the requirements for National Members. Incoming National Members have reduced fees for up to a 4-year period while they are establishing the full National Member.

Bulgaria, ECOS Medica Ltd, www.ecosmedica.com/
India, Indian Association for Solid Waste Management (IASWM) iaswm@yahoo.co.in
Malaysia, The Waste Management Association of Malaysia (WMAM) admin@wmam.org
Serbia, Serbian Solid Waste Management Association (SeSWA), http://www.seswa-srbija.com

Gold Members

ISWA appreciates the support of all our Gold and Silver member organizations, and below you will find the full listing of all Gold members for 2008.

Grupo CLIBA · Argentina · www.cliba.com.ar
Österreichischer Städtebund · Austria · http://staedtebund.wien.at
ARGEV · Austria · www.argev.co.at
Österreichischer Wasser und · Austria · www.oewar.at
Komptech GmbH · Austria · www.komptech.com
MWH NV · Belgium · www.mwhglobal.com/
Mosca Grupo Nacional De Servicios · Brazil · www.grupo-mosca.com.br/
Renholdningselskabet af 1898 · Denmark · www.r98.dk
RAMBÖLL · Denmark · www.ramboll.com
Vestforbranding I/S · Denmark · www.vestfor.dk
Odense Renovationsselkab A/S · Denmark · www.odensevaste.dk
Veolia Proprete · France · www.veolia-proprete.com
SITA France · France · www.sita.fr
SARP Industries · France · www.sarpixweb.com
EPEM S.A. · Greece · www.epek.gr
Work of the Public Sanitation Association · Hungary · www.koztegy.hu
Municipal Habitation Cleansing and Environment Co Ltd · Hungary · www.fszv.hu
Fehily Timoney & Company · Ireland · www.fehilytimoney.ie
Secit spa · Italy · secit-ecologica@secit-ecologica.it
Gesenu spa · Italy · www.gesenu.it
AMSA Milano · Italy · www.amsa.it
Corepla · Italy · www.corepla.it
W.L. Gore & Associates Srl · Italy · www.gore.com
Rimini Fiera SpA · Italy · www.riminifiera.it
Nexaldes · Malaysia · www.nexaldes.com
EGF-Empresa Geral do Fomento S.A. · Portugal · www.egf.pt
Valorsul SA · Portugal · www.valorsul.pt
AMARSUL- Valorizacão e Tratamento de Resíduos Sólidos S.A · Portugal · www.amarsul.pt
Ambimed · Portugal · www.ambimed.pt
Sudokwon Landfill site Management Corp. · South Korea · www.slc.or.kr
Nordvästra Skänes Renhållnings AB (NSR) · Sweden · www.nsr.se
SYSAV · Sweden · www.sysav.se
Renova · Sweden · www.renova.se
 Von Roll Environmental Technology Ltd. · Switzerland · www.vonrollnova.ch
Caterpillar S.A.R.L. · Switzerland · www.cat.com
Energetic Cleaning Technologies · The Netherlands · www.conservator.nl
Affal Energie Bedrijf · The Netherlands · www.affalenegnergiebedrijf.nl
Greater Manchester Waste Limited · United Kingdom · www.gmwnce.co.uk
BIFFA Waste Services Ltd. · United Kingdom · www.biffa.co.uk
Eversheds LLP · United Kingdom · www.eversheds.com
Four Winds Capital Management · United Kingdom · www.fourwindscm.com
Delaware Solid Waste Authority · USA · www.dswa.com
Wheelabrator Technologies Inc. · USA · www.wheelabrator.com
QED Environment Systems · USA · www.qedenv.com
Guam Environmental Protection Agency · USA · http://guamesa.govguam.net/
ISWA – International Solid Waste Association – is a network of waste managers in its broadest sense. The membership consists of companies, organizations and individuals with an interest in waste management - from students and professors to producers of equipment, private and public operators, financial institutions, regional and national agencies and national associations within the waste management field. This unique mix of members creates a significant synergy when members are exchanging experiences and know how, particularly through the technical Working Groups and in connection with ISWA events.

ISWA is diverse. This diversity is expressed, in part, through the geographical distribution of its members. ISWA has members in some 80 countries ranging from basic needs and services to sophisticated, lead edge handling and waste management systems. Emphasis is given to three Regional Development Networks in Latin America, the Mediterranean/Middle East, and in the Asian Pacific area. The RDNs carry out a number of activities in their regions, such as workshops and conferences well matched to the special challenges and solutions for waste management in those regions.

ISWA is networking. Our events and communications are broad-based, focusing on the complexities and day-to-day aspects of the industry. People-to-people programmes yield results, solutions, and pathways to being prepared for unexpected problems. Moreover, ISWA coordinates with large global organizations (e.g., WHO, UNEP, World Bank, and a number of regional institutions) so as to leverage strengths for reaching the right practitioners and decision-makers.
We are able to promote an unbiased view of sustainable waste management, providing technical information to our members and others through publications, conferences, and workshops. ISWA is your pathway for professional standards. Through our certification program for waste managers – the International Waste Manager (IWM) program, ISWA operates a structured evaluation program. The IWM is particularly useful in countries or regions lacking professional certification programs for solid waste managers.

**ISWA’s Strategic Growth Plan for 2008-2012**

Through a series of discussions and work sessions, a new Strategic Growth Plan (SGP) was adopted last year in Amsterdam. The SGP sets the stage for growth with a confirmation of the Association’s tenets, the establishment of five basic goals, and various strategic activities that are linked to the goals. The five basic goals under the Strategic Growth Plan are:

**Goal 1:** Develop and Promote Programs, Policies, and Networking Opportunities to Advance the Mission of ISWA.

**Goal 2:** Provide Technical Expertise, Training, Professional Forums, and Information to Support Sustainable Waste Management Globally

**Goal 3:** Promote Advancements and Leadership in the Waste Management Field through Publications, Projects, and Means of Recognition

**Goal 4:** Demonstrate Sound Management and Operations of the Association

**Goal 5:** Generate Revenue to Support the Mission and Goals of ISWA

The Strategic Growth Plan included a preliminary budgeting process for Year 2012 and recognition of expanded training and event programs for ISWA. However, the financial aspects of the Agreement with the City of Vienna have not been incorporated. Moreover, interest appears high to develop outreach programs to potential members in eastern European countries where the new offices in Vienna can serve as a logical base of activities. Thus, the Strategic Growth Plan requires a revision and will be slated for re-approval at next year’s General Assembly in Lisbon.

**The 9 Working Groups are:**

- Working Group on Biological Treatment
- Working Group on Collection and Transport Technology
- Working Group on Communication
- Working Group on Hazardous Waste
- Working Group on Health Care Waste
- Working Group on Landfill
- Working Group on Recycling and Waste Minimisation
- Working Group on Legal Issues with the EU Subgroup
- Working Group on Thermal Treatment

**Planned activities in 2009**

Many scheduled and planned activities are on the 2009 calendar, with updates on the web site. Selected scheduled activities are noted below by month:

**February**
- Board Meeting, Vienna, Austria

**March**
- Hazardous Waste Working Group Meeting, Germany
- 6-7 Communication Working Group Meeting, Budapest, Hungary
- 1- “Landfill Design and Operation Workshop”, Ajuba, Nigeria

**April**
- 2-3 Thermal Treatment of Waste Working Group meeting, Budapest, Hungary
- 19-21 Beacon Conference on Thermal Treatment, Delaware, USA
- Organized by the Working Groups on Communication and Thermal Treatment
- 21-22 “Landfill Design and Operation Workshop”, Ajuba, Nigeria

The technical work of ISWA is mainly carried out in its 9 Working Groups. Each Working Group has a Chair and a Vice-Chair who receives technical support from the ISWA General Secretariat. The Chairs make up the ISWA Scientific & Technical Committee (STC). The STC has its own Chair and work programme.

The ISWA Working Groups consist of a unique blend of members – private and public operators, academics, manufacturers and consultants. This leads to interesting discussions where all aspects of the topic of the group are highlighted. Some of the Working Groups are focused on producing reports where others focus on exchanging information and experiences. The Working Groups are in charge of developing the ISWA Technical Policy as well as the ISWA Key Issues Papers.

The Working Groups typically meets twice a year and in connection with the meetings the groups organize technical tours. Working Groups and their members are also solicited to participate in different events such as training courses, workshops and conferences.
Organized by the Working Group on Landfill and Wastes Management Society of Nigeria
23-24 Collection and Transportation Technology Working Group Meeting (location to be defined)

September
Hazardous Waste Working Group Meeting, Finland
24-25 Collection and Transportation Technology Working Group Meeting (location to be defined)

October
10 Board Meeting, Lisbon, Portugal
12-14 ISWA/APESB World Congress, Lisbon Portugal
Organized by APESB and ISWA
Beacon Conference on Thermal Treatment, Malmö, Sweden
Organized by the Working Group on Thermal treatment

November
26-27 Waste and Climate Conference, Copenhagen Denmark
Organized by ISWA and DAKOFA
For more details on the events please visit the ISWA web site www.iswa.org

May
5-7 ISWA Beacon Conference
"Waste Management towards a (Re)cyclical system"
Sao Paulo, Brazil
8 STC Meeting, Sao Paulo, Brazil
9 Board Meeting, Sao Paulo, Brazil
26-28 ISWA Beacon Conference
"Waste Treatment: Leading Edge Technologies"
Moscow, Russia
28-29 Communication Working Group Meeting, Malmoe, Sweden
Membership benefits:

**Online members**
Free regular newsletters sent directly to your e-mail account
Free subscription to Waste Management World – official news-
magazine within waste management
Online abstracts from articles in Waste Management and Research - the leading scientific journal within waste manage-
ment
25 % discount on all ISWA publications – to be downloaded from the ISWA website
Link to ISWA Regional Development Networks in South Amer-
ica, Asia and Pacific and the Middle East
Networking possibilities with ISWA Members around the World
Link to international organisations such as UNEP, WHO,
World Bank and European Union institutions
Access to ISWA Working Groups as Corresponding member
Access to waste information and technical reports
Access to “Members only Section” on ISWA website

**Silver members**
In addition to the Individual membership benefits
· Silver members can nominate one representative to each Working Group who will then receive the benefits of an Indi-
vidual membership free of charge

**Gold Members**
Gold members can nominate two representatives to each of the Working Groups who will then receive the benefits of an Individual membership free of charge
Free listing on ISWA website with a link to your website
ISWA publications free of charge
Company listing at ISWA stand,
Company presentation in “Waste Management World
+ all the Individual Membership benefits

**The membership fees for 2009 are***):
On-line .......................... EURO 53
Student......................... EURO 49
Developing Country........ EURO 74
Individual..................... EURO 196
Silver ......................... EURO 1170
Gold ......................... EURO 1990

*) the fees are subject to approval by the General Assembly on 2 November 2008 in Singapore

See application form on page 18
Why do I want to qualify as an International Waste Manager

Possession of an ISWA IWM certification will give you a unique recognition by an extensive network of professional waste managers and employers as well as by key international organisations.

You will want to qualify as an ISWA International Waste Manager because:

- You want your professionalism in waste management to be recognised.
- You want to show you have been assessed by independent experts as being a competent and professional waste manager.
- You want to show that your skills meet ISWA’s exacting standards.
- You have a combination of academic knowledge related to waste management and practical working experience to apply and develop that knowledge.
- You are prepared to commit yourself to always working in accordance with ISWA’s Code of Ethics.
- You will commit to continuously developing your skills and knowledge.
- You want a certificate from ISWA confirming your status.

Join now and achieve the recognition your qualifications and experience deserve – become ISWA IWM certificated!

☐ Yes I would like to apply for the International Waste Manager Programme
☐ Yes I would like to become ISWA member to receive the special discount

Registration fee for IWM certificate 50 Euro

First name
Last name
Company
Address
City
Country
E-mail
Phone
Fax

Method of payment
☐ Cheque ☐ Send invoice ☐ Credit card
☐ Visa ☐ MasterCard ☐ Diners Club ☐ JBC

Credit card number

Expiry date / Control number

Signature

IWM CERTIFICATION APPLICATION FORM
Financial overview

The attached Financial Presentation presents the results for 2007 and the proposed budget for 2009. The 2009 budget is being presented to the General Assembly in Singapore in early November 2008 for adoption. For comparison purposes, the revised 2008 budget, as approved by the Special General Assembly meeting on 30 April 2008 is also attached.

The results for 2007 showed a deficit of 36.245 Euro. This was higher than the budgeted loss of 9.785. The differences were primarily driven by higher than budgeted expenses for travel and legal expenses. The Statement of Status as of 31 December 2007 shows cash on hand of 170.625 Euro, and total equity of 198.037 Euro.

The budget for 2008 shows a significant loss, driven primarily by expenses to be incurred in connection with the transfer of the General Secretariat from Copenhagen to Vienna. Extra legal expenses in connection with the establishment of a new entity in Austria as well as the increased costs associated with staff and office changes are driving the budgeted loss higher. Everyone recognizes that these expenses are going to result in some impairment on the financial status of the organization, however, the long term benefits to be obtained from the move will more than offset these expenses.
The proposed budget for 2009 reflects a relatively unchanged level of operations as the GS continues the process of settling into temporary quarters in Vienna in anticipation of occupying the permanent facilities early in 2010. Membership levels are projected to be flat to down slightly in comparison to the 2008 budget. This is a reflection of continued rough economic conditions, which are affecting renewal rates. Some savings are expected on the staff line, as we no longer have to deal with the severance issues and duplicate staffing that are expected to occur in 2008. Also, legal expenses should be lower as most of the extraordinary expenses caused by the move should be resolved by this time. The net result is the budgeted results for the year show a net result of 4,960 Euro.

Everyone is excited about the opportunities the move to Vienna will present for the organization.
<table>
<thead>
<tr>
<th></th>
<th>Actual 2007</th>
<th>2008</th>
<th>2009 (Proposal)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nat. Membership</td>
<td>148,311,00</td>
<td>160,400,00</td>
<td>173,000,00</td>
</tr>
<tr>
<td>Other Membership</td>
<td>302,117,00</td>
<td>334,000,00</td>
<td>325,000,00</td>
</tr>
<tr>
<td><strong>Membership Total</strong></td>
<td>450,428,00</td>
<td>494,400,00</td>
<td>498,000,00</td>
</tr>
<tr>
<td><strong>Congress &amp; Conf.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual Congress</td>
<td>33,779,00</td>
<td>32,000,00</td>
<td>40,000,00</td>
</tr>
<tr>
<td>Other Conferences</td>
<td>25,005,00</td>
<td>20,000,00</td>
<td>25,000,00</td>
</tr>
<tr>
<td>Sponsorships</td>
<td>51,133,00</td>
<td>50,225,00</td>
<td>60,060,00</td>
</tr>
<tr>
<td><strong>Congress &amp; Conf. Total</strong></td>
<td>109,917,00</td>
<td>102,225,00</td>
<td>125,060,00</td>
</tr>
<tr>
<td><strong>Publications</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Books</td>
<td>4,936,00</td>
<td>2,500,00</td>
<td>2,500,00</td>
</tr>
<tr>
<td>WM&amp;R</td>
<td>29,530,00</td>
<td>30,200,00</td>
<td>30,200,00</td>
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<tr>
<td><strong>Publications Total</strong></td>
<td>34,466,00</td>
<td>32,700,00</td>
<td>32,700,00</td>
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<tr>
<td><strong>Advertisements</strong></td>
<td>30,348,00</td>
<td>49,000,00</td>
<td>32,500,00</td>
</tr>
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<td>IWM Program</td>
<td>1,130,00</td>
<td>4,000,00</td>
<td>4,000,00</td>
</tr>
<tr>
<td>Grants &amp; Projects</td>
<td>6,086,00</td>
<td>27,500,00</td>
<td>15,000,00</td>
</tr>
<tr>
<td>Other Income</td>
<td>10,707,00</td>
<td>0,00</td>
<td>0,00</td>
</tr>
<tr>
<td><strong>Income Total</strong></td>
<td>643,082,00</td>
<td>709,825,00</td>
<td>707,260,00</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Refund National Members</td>
<td>2,574,00</td>
<td>0,00</td>
<td>0,00</td>
</tr>
<tr>
<td>Staff Expenses (salary &amp; benefits)</td>
<td>406,179,00</td>
<td>425,000,00</td>
<td>385,000,00</td>
</tr>
<tr>
<td>Consultants, Chief ME WMR</td>
<td>10,000,00</td>
<td>10,000,00</td>
<td>10,000,00</td>
</tr>
<tr>
<td>Consultants</td>
<td>21,038,00</td>
<td>30,000,00</td>
<td>12,000,00</td>
</tr>
<tr>
<td>Grants &amp; Projects</td>
<td>0,00</td>
<td>0,00</td>
<td>0,00</td>
</tr>
<tr>
<td>IWM Program</td>
<td>789,00</td>
<td>4,000,00</td>
<td>4,000,00</td>
</tr>
<tr>
<td>Books (including general publications)</td>
<td>2,360,00</td>
<td>2,000,00</td>
<td>2,000,00</td>
</tr>
<tr>
<td>Other Printing, Marketing Materials</td>
<td>17,623,00</td>
<td>38,000,00</td>
<td>22,200,00</td>
</tr>
<tr>
<td>Publications Award</td>
<td>2,500,00</td>
<td>2,500,00</td>
<td>2,500,00</td>
</tr>
<tr>
<td>Regional Development Networks</td>
<td>30,600,00</td>
<td>30,600,00</td>
<td>24,000,00</td>
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<tr>
<td>Office Operations, Supplies</td>
<td>79,689,00</td>
<td>93,000,00</td>
<td>102,100,00</td>
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<tr>
<td>Computer Equipment, Services</td>
<td>13,249,00</td>
<td>12,000,00</td>
<td>8,000,00</td>
</tr>
<tr>
<td>Postage &amp; Freight</td>
<td>8,509,00</td>
<td>12,600,00</td>
<td>12,600,00</td>
</tr>
<tr>
<td>Travel, General Secretariat</td>
<td>57,960,00</td>
<td>45,000,00</td>
<td>51,400,00</td>
</tr>
<tr>
<td>Travel, WMR Managing Editors</td>
<td>10,395,00</td>
<td>13,500,00</td>
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<tr>
<td>Training Expenses</td>
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<td>20,000,00</td>
<td>20,000,00</td>
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<tr>
<td>Bank Charges</td>
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<td>Representation</td>
<td>5,449,00</td>
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<tr>
<td>Legal</td>
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<td>Auditing</td>
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<td>Other</td>
<td>7,099,00</td>
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<tr>
<td><strong>Expenses Total</strong></td>
<td>686,430,00</td>
<td>784,700,00</td>
<td>706,300,00</td>
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<td>Financial Matters (Interest)</td>
<td>7,103,00</td>
<td>8,000,00</td>
<td>4,000,00</td>
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<tr>
<td><strong>Result</strong></td>
<td>-36,245,00</td>
<td>-66,875,00</td>
<td>4,960,00</td>
</tr>
</tbody>
</table>
FAX OR SEND YOUR MEMBERSHIP APPLICATION TO:

ISWA General Secretariat
123 Mariahilfer Strasse, 3rd Floor
Vienna, Austria 1060

Tel: +43 159 999 8039 · Fax: +43 159 999 700
E-mail: iswa@iswa.org · www.iswa.org

ISWA Membership application

Name__________________________
Company_______________________
Address________________________

______________________________
City ___________________________
Country_________________________
Telephone_______________________
Fax_____________________________
E-mail__________________________

Type of Membership (2009 fees)*

Organisation Member – Join ISWA and improve your business opportunities
  ☐ Gold Member €1,990
  (2 representatives in all Working Groups, Link from ISWA web site to Gold Member’s web site)
  ☐ Silver Member €1,170
  (1 Representative in each Working Group)

Individual Members – Join ISWA to improve your professional experiences (Possibility to join 1 ISWA Working Group)
  ☐ Regular €196
  ☐ Developing Country €74

Student Members – Join ISWA and get practical and theoretical information (Possibility to join 1 ISWA Working Group)
  ☐ Student Member €49

Online Member – Get fast access to professional knowledge
  ☐ Online Member €53 (Payment direct on the ISWA web site www.iswa.org

ISWA'S membership runs in accordance with a pro rata system on a 6 month basis.
This means that you only will pay the fee from the half year you join ISWA.

Payment by credit card

  ☐ Visa ☐ MasterCard ☐ Diners Club ☐ JBC

Card Number_____________ Expiry date_______
CVC code_____________________
Card holder__________________
Signature_____________________

*) the fees are subject to approval by the General Assembly on 2 November 2008 in Singapore
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ISWA is where you need to be as the waste industry undergoes some of the most significant changes ever seen in terms of populations requiring service, and the quantity of solid wastes and recyclable materials to be managed.

Your company/organization, as the next ISWA sponsor, will have the opportunity to improve your international network, compare business development results, and gain market share in targeted areas and global regions. Sponsorship categories include: Main Sponsor, Annual Report Sponsor, CD-Rom Sponsor, Web Site Sponsor.

Our Top Category - Main Sponsor
ISWA provides well-matched, personal services to the first six Main Sponsors. If you wish for your organization to be named on the 2009 waiting list for Main Sponsors, please contact the General Secretariat.

2008 sponsors
The contributions of our sponsors are crucial. Without them, it would be impossible to reach our goals. Sometimes their assistance goes beyond financial help and evolves into mutual partnerships to the benefit of the association and the work towards ISWA’s mission - to promote and develop sustainable waste management worldwide.

ISWA would therefore like to give special thanks to the main sponsors of 2008:

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QED
valorsul
Veolia
Odense

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www.odenserenovation.dk